

# ANNUAL REPORT

NATIONAL CRIME PREVENTION COUNCIL



2006

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## MISSION STATEMENT

*To be the nation's leader in helping people keep themselves, their families, and their communities safe from crime.*

## MESSAGE FROM THE PRESIDENT AND CEO AND BOARD CHAIRMAN

As a nonprofit organization, the National Crime Prevention Council (NCPC) works to ensure safety for all Americans and their communities by engaging children, youth, seniors, Neighborhood Watch captains, faith leaders, law enforcement officers, and many others in crime prevention activities. For more than a quarter of a century, NCPC, McGruff the Crime Dog®, the National Citizens' Crime Prevention Campaign, and the Crime Prevention Coalition of America have taught Americans everywhere how to "Take A Bite Out Of Crime®."

In the past, crime prevention was defined primarily by security—locks, lights, and alarms. These are still important tools in the fight against crime, but if we stopped there we would isolate ourselves, giving up the streets to criminals and surrendering our civic roles and our communities' health to crime and fear. Instead, the National Crime Prevention Council works to support neighborhood-wide strategies that create safer, more caring communities.

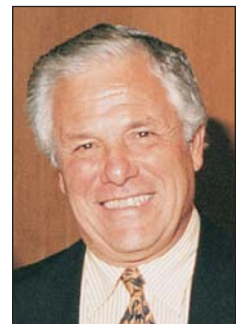
Prevention is the best approach to keeping our communities safe and our homeland secure. Homeland security starts with hometown security. We accomplish our work by protecting children and youth, partnering with government and law enforcement, promoting crime prevention and personal safety basics, and responding to emerging crime trends.

NCPC is grateful for its committed Board of Directors and its keen fiscal and policy oversight. We appreciate its stewardship and willingness to take on the work that has allowed NCPC to bring a wide range of resources to individuals and communities working to prevent crime.

We look forward to continuing to share our beliefs, work, time, expertise, energy, and experience to help meet the nation's crime prevention needs.



**Alfonso E. Lenhardt**  
*President and CEO*



**U.J. Brualdi, Jr.**  
*Board Chairman*

A handwritten signature in black ink, appearing to read "A. E. Lenhardt".

Alfonso E. Lenhardt  
President and CEO

A handwritten signature in black ink, appearing to read "U.J. Brualdi, Jr.".

U.J. Brualdi, Jr.  
Board Chairman

The National Crime Prevention Council is the center of excellence for crime prevention. NCPC's expert staff, governed by its volunteer Board of Directors, provides training and technical assistance in community and educational settings, publishes a wide range of documents and teaching materials, carries out far-reaching programs and projects, and maintains two websites, [www.ncpc.org](http://www.ncpc.org) and our children's website, [www.mcgruff.org](http://www.mcgruff.org). NCPC works closely with those at the local, state, and national levels, and with the U.S. Department of Justice in many crime prevention endeavors. The organization also serves as the home base for McGruff the Crime Dog and the Crime Prevention Coalition of America.

Last year, NCPC adopted four strategic goals to focus the organization's work and enable us to leverage resources for greater impact. The goals are grounded in NCPC's commitment to help make America a safer and more caring nation and to prevent crime. This year's Annual Report offers a sample of last year's work within the context of those four strategic goals.



## STRATEGIC GOAL 1

### *Protect Children and Youth*

Children and youth are victimized at a higher rate than adults. The National Crime Prevention Council is committed to safeguarding America's children by working with parents, schools, caregivers, and law enforcement. Every new generation of parents and children needs up-to-date information on how to keep children safe from crime. Because the very nature of crime changes over the years, the techniques for addressing crime must change as well. Now more than ever, with Internet-based predators, cyberbullying, and identity theft striking even young children, we must protect the most vulnerable segment of our population.

The National Crime Prevention Council believes that one of its primary responsibilities is to protect the nation's children and youth and to help them learn to protect themselves. Such early training is critical in order to meet the broader goals of prevention. To ensure that our messages are relevant and effective, we continually develop new materials and services that are tested, improved, and retested in classrooms and community settings. The National Crime Prevention Council plays a leadership role in helping to prevent drug abuse, violence, and other crime problems among children and youth.

## SELECTED HIGHLIGHTS

- More than 1,400 law enforcement officers, educators, counselors, youth, and other community members across the country received training on bullying prevention, youth Crime Prevention Through Environmental Design (CPTED), identity theft, Internet safety, and preventing teen victimization.
- Staff from the communications, research and evaluation, and children and youth teams worked together to conduct a survey of more than 800 children and youth, ages eight to 18, on the issue of cyberbullying. This was one of the first studies of its kind and assessed the scope of the problem as well as young people's thoughts on how to address cyberbullying.

- Our award-winning children’s website, McGruff.org, was relaunched after a redesign made it easier to use and more responsive to viewers. New material on service learning and avoiding gangs was posted onto the website. Other highlights of the website include information, games, and advice on bullying prevention, community service, Internet safety, gun safety, and diversity. With each topic, appropriate online materials are highlighted and linked.
- In September, Teens, Crime, and the Community (TCC) released gang fact sheets for educators and youth entitled *Straight Talk About Youth Gangs: Facts for Educators* and *Youth Gangs: Know the Facts*, respectively. The fact sheets were distributed to TCC contacts and *Community Works* instructors and their students. The fact sheets are available to download from [www.ncpc.org/tcc](http://www.ncpc.org/tcc) or can be purchased from NCPC’s fulfillment center at 800-NCPC-911.
- TCC staff conducted *Community Works* and Youth Safety Corps implementation training in 14 states for more than 350 law enforcement officers, educators, AmeriCorps members, court-designated workers, youth, and community-based staff during FY 2006. *Community Works* implementation evaluations showed that nearly 90 percent of all training participants indicated that they felt equipped to implement the program and address potential challenges effectively.

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*“The TCC presenters not only knew the material and how to present it, they actually made it pleasurable and interesting.”*

## Feature

### *McGruff Club*

In the spring of 2006, the National Crime Prevention Council partnered with the Boys & Girls Clubs of America (BGCA) to introduce McGruff Club to BGCA sites across the country. McGruff Club educates children ages six to ten on how to stay safe and engages them in projects designed to make their communities safer. Involving children in McGruff Club has made them aware of various crime prevention issues, from neighborhood safety to bullying. McGruff Club also engages children in service projects on these crime prevention issues, fostering an ethic of social responsibility. Children have learned how to identify problems and appreciate the importance of giving back to their community. Children participating in McGruff Club have developed life skills that include cooperation, empathy, responsible decision making, and respect. They have also built positive relationships with law enforcement officers and other caring community members.



## NICOLAS KATCHIA

Youth Outreach for Victim Assistance  
Madras High School  
Madras, OR

### **In what kind of crime prevention work are you involved?**

We make people in our community aware of situations and problems that are happening around and to them. We implement child sexual abuse prevention programs.

### **How does NCPC help you do your work?**

We are receiving more attention and have educated people about the problems in our communities. The people are realizing the problems and are working to fix those problems. NCPC helps us with our public service announcements and publications.

### **How do you feel you help to create a crime-free community?**

I am filled with joy that I am helping someone recover from or prevent them from becoming victims of horrible acts.

participants in McGruff Club. BGCA directors and staff have shared that McGruff Club not only complements Club goals and objectives but also meets a need by providing a mechanism to engage young children in service to the community.

Some comments captured from the evaluations include

*“In my opinion, since the initiation of the McGruff Club and the Youth Safety Corps program in March 2006, we have experienced a great deal of success over a relatively short period of time.”*

*“The children’s behavior has changed since they began McGruff Club. They now resolve their conflicts with words, instead of fighting or acting out, and are more aware of when they do something wrong.”*

*“Today’s training shows me the importance of keeping children safe and how to get help from other organizations in the community.”*

McGruff Club is supported by grants from the Bureau of Justice Assistance, Office of Justice Programs, U.S. Department of Justice and is administered by FirstPic. NCPC serves as a contracted technical assistance provider for the BGCA sites implementing McGruff Club. For more information on McGruff Club, contact the children and youth department at 202-466-6272.

McGruff Club debuted in Spring 2006 and was piloted at nine Boys & Girls Clubs at 16 centers in California, Oklahoma, Florida, Pennsylvania, Maryland, Massachusetts, Wisconsin, and Michigan. McGruff Club has also been active in 15 elementary schools in Las Cruces, NM, and at the Latin American Youth Center in Washington, DC.

McGruff Club members have designed safety posters, visited with law enforcement, participated in bike rodeos, and attended National Night Out activities. They have participated in clean-up activities and community parades and have conducted neighborhood safety walks.

Site-visit interviews and post-training evaluations reflect an overwhelmingly positive response from

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*McGruff.org, NCPC’s children’s website, was selected as an official honoree in the annual Webby awards, referred to as “the online equivalent of an Oscar” by the New York Times. Webby awards honor excellence in web design, creativity, usability, and functionality.*

### **KEIBA BRAGG-BEST**

Students Together for the Outreach and Prevention of Abuse (S.T.O.P. Abuse), Peer Educator and President, Women's Resources of Monroe County, Delaware Water Gap, PA

#### **In what kind of prevention work are you involved?**

The S.T.O.P. Abuse Program is a peer-education program. We educate the youth and adults in the community about violence and abuse and ways to get help. By educating the community, they become aware and knowledgeable. We believe that if you acknowledge the problem, people will know what is wrong and find ways to fix it. Knowledge is power.

#### **How does NCPC help you do your work?**

NCPC has provided us with money to do the projects we want to do. Without a grant, I really do not think we would be able to hold the G.I.R.L.S. (Girls In Real Life Situations) Night Out Teen Lock-In. We are going to be able to reach out to all these young girls in one night.

#### **How do you feel you help to create a crime-free community?**

I think S.T.O.P. Abuse has shown that we support non-violence. We held a sociodrama retreat over the Dr. Martin Luther King, Jr. Day Weekend. All S.T.O.P. Abuse students signed a pledge of non-violence in honor of Dr. Martin Luther King, Jr., and in honor of the work we do for the community. Personally, I believe that we have led by example in our words and actions.

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*"NCPC supports us in the Youth Outreach for Victim Assistance program through grants and training. I was able to attend a training in Pittsburgh, PA, to help spread the news about child sexual abuse prevention to other teens. We also made the movie Silent Message, about child sexual abuse, and were able to go around the state to present the film and talk to the media and others about our project."*

—Alyssia Thompson,  
Youth Outreach for Victim Assistance, Madras High School, Madras, OR

### **AYANNA H.I. GREENE**

Students Together for the Outreach and Prevention of Abuse (S.T.O.P. Abuse), Peer Educator and Vice President, Women's Resources of Monroe County, Delaware Water Gap, PA

#### **In what kind of prevention work are you involved?**

I am involved in the S.T.O.P. Abuse program at an afterschool program at East Stroudsburg High School North (ESHSN), Dingman's Ferry, PA.

### **Interview with Ayanna H.I. Greene (continued)**

We help our peers through educational classroom presentations, programs, and community events. All of our activities are hands on and interactive. As teens we like to debate and challenge things, so we give other children and teens that we work with the opportunity to do the same. We use socio-drama (educational theater) to address really difficult issues like teen dating violence, racism, or sexual harassment. During performances we let the audience explain what's going on and identify the violence, then we talk about victims' rights and how to get help.

We also have an ongoing campaign where individuals exchange a violent toy for admission to an event. When we gather our quota, we will create a sculpture that symbolizes peace.

#### **How does NCPC help you do your work?**

NCPC provided us with a great deal of information, structure, and assistance to produce our local campaigns. The national training was helpful. We observed and interacted with other youth groups from around the country. It was a great opportunity to learn from them and share with them. We learned how to promote our activities. Our monthly conference calls are good for us, because it helps us know where everyone is in their campaign, and we get to see what others are doing in their communities across the country. We also get to share what we are doing. Other groups ask us a lot of questions about how we do some of our activities and they say it's helpful to talk with us, because we've been doing this a long time.

#### **How do you feel you help to create a crime-free community?**

We travel around our community and educate our peers on domestic and sexual violence issues and provide information and training on how victims can help themselves and others. I think when you show and tell students that certain behaviors are criminal, like sexual harassment or sexual assault, or explain what statutory rape is, they are always shocked and they ask a lot of questions. We make our hallways safer.

## **STRATEGIC GOAL 2**

### *Partner With Government and Law Enforcement To Prevent Crime*

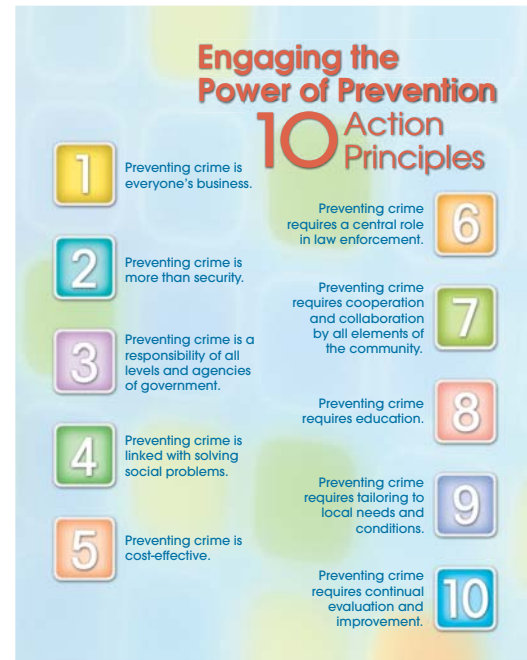
NCPC embraces the work of the many government and law enforcement agencies it works with and looks to increase the quality and quantity of these relationships in the future. We serve as the national voice promoting state and local crime prevention efforts, working in tandem with the Crime Prevention Coalition of America (CPCA). The CPCA *E-Bulletin* and the National Crime Prevention Council's *Catalyst* newsletter reach tens of thousands of crime prevention colleagues on a regular basis. National Crime Prevention Council staff visit crime prevention associates in person and communicate via phone and email to share what they are doing on everything from

mentoring children of prisoners to community preparedness. In everything we do, NCPC conducts its work and helps partners conduct their work in ways that bring to life the CPCA's 10 Action Principles of crime prevention.

*NCPC trained more than 10,000 people during the 2005–2006 fiscal year.*

## SELECTED HIGHLIGHTS

- NCPC's Peer-to-peer Training and Technical Assistance program continued to expand, taking hold in Connecticut, Mississippi, Nevada, Montana, New York, Georgia, and Illinois. We are proud to note that the success of this initiative has led to the proposed addition of eight more states in 2007.
- NCPC provided training and technical assistance to more than 20 Coalition member organizations. Staff attended and participated in many state crime prevention association and coalition annual conferences. NCPC staff were inspired by the dedication to crime prevention that we saw and experienced in the field.
- We published and distributed several documents, including the CPCA's Annual Report, *Mobilizing the Nation*, which provides a snapshot of crime prevention programs working successfully throughout the country, and the Crime Prevention Month Kit, *Partnering With Law Enforcement To Prevent Crime*.
- NCPC supported regional Crime Prevention Leaders Roundtables, in partnership with the Virginia Crime Prevention Association. These two forums were held in the Eastern and Western regional areas with a total of 22 states represented. The purpose of the forums was to build a technical assistance network among state crime prevention leaders and to identify program models that can be used to build and restart state crime prevention entities.



## Feature

### *The Crime Prevention Coalition of America*

Headquartered at the National Crime Prevention Council, the Crime Prevention Coalition of America is committed to preventing crime in every community across the nation. The Coalition consists of more than 400 national constituency-based organizations, federal organizations, and state- and community-based organizations, representing thousands of constituents in its membership. Nonprofit organizations, state and national crime prevention and law enforcement organizations, members of the faith community, and Neighborhood Watch and Block Watch groups are members. The Coalition offers a wide range of crime prevention activities, publications, and conference support and assistance.

## KEN HUGHES

Chief of Police, Forest Park Police Department, Forest Park, OH

### **In what kind of crime prevention work are you involved?**

As the police chief of a mid-sized suburban police agency, I oversee the organization's mission, goals, and objectives. As a community policing-based department, we work collaboratively with citizens, businesses, and other law enforcement agencies to reduce crime both locally and regionally.

I am a certified Ohio crime prevention specialist, perhaps the only police chief in Ohio with that designation, and have been directly involved with crime prevention initiatives since the late 1970s. Proactive crime prevention measures have been far more effective than response-based policing.

### **How does NCPC help you do your work?**

NCPC has a vast array of resources that support the reduction of crime and the fear of crime, not only in our community but also across the nation. These resources have been instrumental in developing our neighborhood Block Watch, identity theft prevention program, and the reduction in burglaries and other categories of crime.

### **How do you feel you help to create a crime-free community?**

The Forest Park Police Department uses an array of collaborative efforts, in partnership with our citizens, that have been important in addressing the causes of crime in our city.

The Coalition's activities are guided by an Executive Committee drawn from the leaders of its member organizations. These leaders help identify the trends and opportunities for the organization's agenda. In addition, the Executive Committee serves as an important advisory body to the National Crime Prevention Council. As such, the Coalition provides a critical link between NCPC and crime prevention practitioners in the field. Coalition resource highlights include the members-only website; discounts on crime prevention conferences, materials, and publications; and the weekly *E-Bulletin* and *Catalyst* newsletter.



### STRATEGIC GOAL 3

#### *Promote Crime Prevention and Personal Safety Basics*

We all share a common goal: preventing crime before it starts. The National Crime Prevention Council works with law enforcement officers, educators, parents, Neighborhood Watch captains, faith leaders, everyday citizens, and others to share basic crime prevention information, skills, and strategies. NCPC will continue to provide critical programmatic support to local communities through training, tools, information, websites, skills, program models, publications, and the evolving spectrum of communication techniques to help individuals realize their unique crime prevention goals. We will also continue to use McGruff the Crime Dog's powerful brand equity to deliver memorable crime prevention messages.

#### SELECTED HIGHLIGHTS

- NCPC produced, distributed, and posted online ten issues of the *Catalyst* newsletter to provide a communications link among crime prevention practitioners.
- NCPC exhibited at 48 meetings and conferences and at 11 expos or fairs featuring the McGruff inflatable balloon, reaching more than 90,000 people.
- NCPC supported McGruff House and McGruff Truck via technical-assistance phone calls, conferences, and follow-up. Ohio passed legislation recognizing McGruff House as *the safe place for children in the state*. Pennsylvania and Wisconsin are working on similar legislation.
- NCPC and ADT Security Services, Inc. partnered to release a 14-page crime prevention month newspaper insert about home and school safety. The *Washington Times* distributed the supplement to its 120,000 readers. More than 420,000 copies of the insert were also distributed via the *Chicago Tribune*, *Las Vegas Review Journal*, *Sacramento Bee*, *Seattle Times*, *Raleigh News and Observer*, and others.
- Every October, NCPC celebrates Crime Prevention Month by disseminating, through the Crime Prevention Coalition of America (CPCA) and ADT, a kit of action ideas and reproducible crime prevention materials to federal, state, and local leaders; law enforcement groups; schools; community organizations; and a host of others. In 2006, NCPC, with support from the Bureau of Justice Assistance, Office of Justice Programs, U.S. Department of Justice and ADT Security Services, Inc., sent 87,500 copies of the kit to practitioners who in turn made and disseminated hundreds of millions of copies of Crime Prevention Month materials.

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*"I want to bring to your attention the wonderful training opportunity that NCPC provided for my organization and surrounding jurisdictions on Crime Prevention Through Environmental Design [CPTED] this past week. It accommodated our schedules and helped to coordinate a very informative session that exposed a number of city staff, park personnel, and our law enforcement staff to CPTED concepts and principles. The trainer was enthusiastic and kept things interesting for the students. I thank you and your organization. . . ."*

## **WAYNE C. GORELL**

Chairman and CEO, Gorell Enterprises, Inc.  
Indiana, PA

### **In what kind of crime prevention work are you involved?**

Other than being a member of the Board of Directors for NCPC, I'm not directly involved in crime prevention. We do manufacture a series of windows using a special glass that makes it virtually impossible for a burglar to break into a home without using a lot of time and making a lot of noise. We call this glass Armor Glass Plus, and it is a variation of the glass we use for our Hurricane Protection products, which are tested to stay in one piece through full hurricane pressure.

### **How does NCPC help you do your work?**

We believe the relationship with NCPC helps us promote our products to the public and helps them to understand the value of Armor Glass Plus for their homes.

### **How do you feel you help to create a crime-free community?**

We believe that each time we re-fit someone's home with Armor Glass Plus windows, we have helped "Take A Bite Out Of Crime."

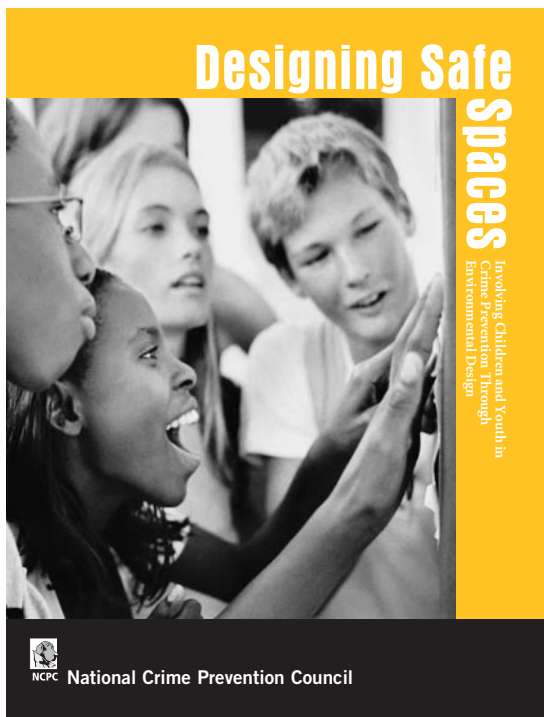
## **Feature**

### *Crime Prevention Through Environmental Design (CPTED)*

Crime Prevention Through Environmental Design is a tested approach that links crime and its prevention to the design and condition of the physical environment. Neighborhood and community groups work with local law enforcement and others to solve local problems by using CPTED. CPTED training is ideal for local planning and zoning officials, law enforcement, and private sector developers because they consider how land use, traffic patterns, lighting, fencing, and landscaping among other elements can help reduce crime and

## **National Conference**

*The 7th National Conference on Preventing Crime: Silver Successes, Golden Opportunities was held October 8–11, 2005, in Washington, DC, with more than 700 in attendance. Training in seven topical areas was provided throughout 52 training sessions. Nine of ten attendees stated that the conference would help them to prevent crime in their communities and help build national momentum for crime prevention. The Hall of Discovery boasted 42 exhibitors that provided resources to the attendees and included the Hall of Memories in celebration of the 25th Anniversary of the National Citizens' Crime Prevention Campaign and McGruff the Crime Dog.*



improve the quality of life for residents. NCPC offers basic and advanced CPTED training that teaches the key principles of CPTED and how they apply to neighborhood problem solving, comprehensive community planning, and site-specific development or redevelopment projects. NCPC received a \$133,000 grant from the Department of Justice’s Community Capacity Development Office, Office of Justice Programs, to provide targeted CPTED training and technical assistance to ten Weed and Seed sites across the country.

NCPC also published *Designing Safe Spaces: Involving Children and Youth in Crime Prevention Through Environmental Design*, a guide that includes lessons and field trips to introduce children and youth to CPTED and offers projects using CPTED principles to make communities safer. The publication is used by schools, Boys & Girls Clubs, and in other community settings to help children and

youth across the country partner with adults on this concept. For more information about CPTED, contact [training@ncpc.org](mailto:training@ncpc.org).

## STRATEGIC GOAL 4

### *Responding to Emerging Crime Trends*

As we have already begun to see, the 21st century will offer us new challenges and opportunities to combine with our current responsibilities. Our growing senior population and children face threats, including identity theft, cyberbullying, the use of the Internet by predators and thieves, and the exponential growth of methamphetamine use.

We live in the age of technology and that technology allows criminals to commit traditional crimes in new ways. But new technology also offers state-of-the-art prevention tools like shared databases, surveillance equipment, and crime-mapping software to help fight crime. Today’s crime prevention practitioners combine traditional approaches with new approaches.



Two traditional techniques remain at work when dealing with emerging crime trends: (1) educating citizens on ways to stay safe, and (2) asking them to be the “eyes and ears” of law enforcement by reporting criminal activity when they see it.

NCPC is the only national organization committed solely to crime prevention. Leading a coalition of local, state, and national organizations, NCPC will develop the ability to identify emerging crime trends and deliver national results against such crimes. Future plans include increasing our research and training efforts and focusing on proprietary research and data collection that will support and strengthen effective community programs.

## SELECTED HIGHLIGHTS

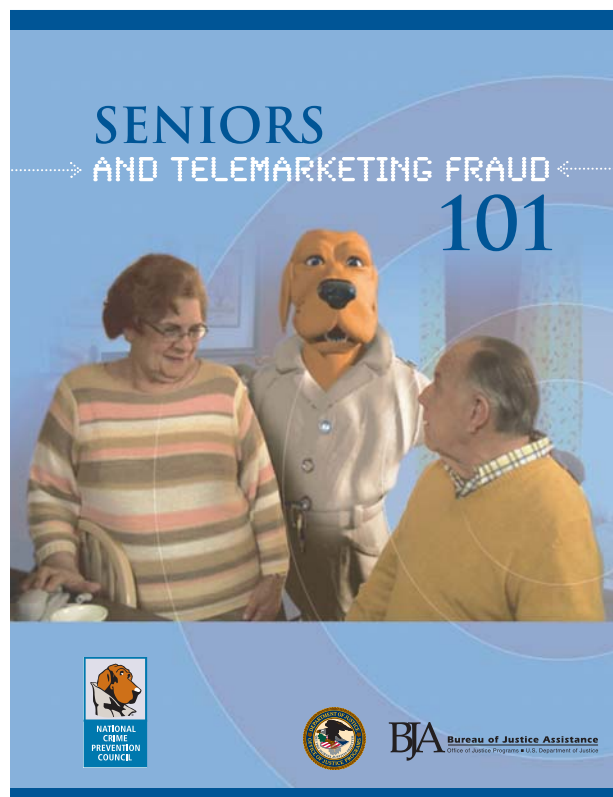
- We developed and launched a new consolidated website at [www.ncpc.org](http://www.ncpc.org) with links to children’s website at [www.mcgruff.org](http://www.mcgruff.org).
- NCPC launched public service announcements (PSAs) and outdoor announcements on the issue of identity theft.
- NCPC developed cyberbullying PSA campaign and accompanying *TechSafe Kids Guide*.
- Staff published the first blog that focused entirely on crime prevention. *Prevention Works* postings discuss how to handle issues ranging from violence in schools to cybercrime, as well as personal safety issues like home invasion.
- We partnered with the GoDirect campaign to reduce consumer financial fraud among seniors by encouraging them to sign up for direct deposit as a prevention measure.

## Feature

### *Seniors and Telemarketing Fraud*

According to the Federal Trade Commission, nearly 25 million Americans are victims of consumer fraud each year. Senior citizens

*In 2006, the National Citizens’ Crime Prevention Campaign earned more than three times the average public service announcement (PSA) campaign, with total donated media placement for its crime prevention messaging for children, youth, and adults worth \$98.1 million. This is more than a 35-percent increase in our donated media support from last year.*



continue to be a rapidly increasing segment of the population and are a prime target for con artists and thieves. Americans who are 65 or older represent about 13 percent of our country's population and their numbers will only continue to increase as the Baby Boomer generation begins to enter that age range.

Studies have shown that senior citizens are at higher risk to be targeted by telemarketing scams than other age groups, and fraudulent telemarketers direct anywhere from 56 to 80 percent of their calls to older Americans. These con artists believe that seniors are vulnerable and more susceptible to their tricks. NCPC is helping many seniors to be shrewd and savvy consumers.

Last year, NCPC released a new public service announcement (PSA) campaign for radio and television nationwide that was intended to reach senior citizen audiences. The PSA features McGruff the Crime Dog teaching seniors how to protect themselves against telemarketing fraud. It helps senior citizens learn valuable tips for dealing with telemarketers and provides a behind-the-scenes look at how scammers work to take advantage of the elderly.

As another part of that initiative, NCPC published *Seniors and Telemarketing Fraud 101* to supplement the PSA. This booklet reinforces the message of the PSA and helps senior citizens sort through telemarketing offers so they can tell the difference between those that are legitimate and those that are not. Interested persons can order a free copy of the brochure by calling 1-800-WE-PREVENT.

## Feature

### *Take A Bite Out Of Cyber Crime*



[www.bytecrime.org](http://www.bytecrime.org)

According to the National Cyber Security Alliance, 81 percent of home computers lack core protection. And NCPC reports that more than 100 million people—more than one-third of the U.S. population—were affected by data compromises over the last 18 months.

NCPC entered into a cause-related media and marketing campaign titled, "Take A Bite Out Of Cyber Crime" to combat cybercrime. This public crime prevention awareness campaign is a joint initiative between NCPC and the Chief Marketing Officer Council aimed at rallying millions of computer and digital device users to take action. The campaign is sponsored by partners such as CNET Network, Intel, McAfee, Comcast, and Verisign, and has garnered more than 100 million media impressions since its launch.

## **CARMEN CALDWELL**

Citizens' Crime Watch of Miami-Dade County  
Miami, FL

### **In what kind of prevention work are you involved?**

I work with the Citizens' Crime Watch (CCW), which has been in service for 31 years. Citizens' Crime Watch participates in and implements crime prevention programs throughout Miami-Dade. This past year, we established more than 512 new Neighborhood Watch groups and helped revitalize 227 old groups, reaching more than 30,000 residents and distributing more than 45,000 pieces of crime prevention literature.

We also received more than 2,000 "calls for service" requesting countywide CCW implementation and joint programs with other agencies, including 97 from across the country on how to implement Neighborhood Watch in multicultural communities. CCW also participated in National Night Out, reaching 12,000 residents, many of whom came out in the rain.

We also work with senior citizens in our senior crime prevention programs and participated in countywide events such as bicycle rodeos, safety fairs, health fairs, Red Ribbon Week, October Crime Prevention Month events, Stop the Violence events, the NBC/Telemundo Safety Days event, Team Metro Pride Week, and much more.

### **How does NCPC help you do your work?**

NCPC has been our mentor when it comes to crime prevention. The organization's knowledge and comprehension of the crime prevention field is like no other. The information it provides has allowed us to supply our residents, crime watchers, youth, businesses, and senior citizens with valuable information in order for them to be better protected. The McGruff and Scruff® characters have undeniably been the most comprehensive teaching tools when it comes to helping children better prepare themselves to stay safe. NCPC's press releases and newsletter have allowed me to provide the latest crime techniques, as well as information regarding crime trends.

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## **NCPC.org**

*A visit to one website, [www.ncpc.org](http://www.ncpc.org), linked visitors to three formerly independent sites: [www.weprevent.org](http://www.weprevent.org), [www.nationaltcc.org](http://www.nationaltcc.org), and [www.ncpc.org](http://www.ncpc.org). The redesigned website focuses on keeping individuals connected to the latest developments at NCPC and in crime prevention. NCPC News and Crime Prevention News are updated daily, and the latest issue of NCPC's newsletter, along with information on current campaigns, is easily found on the newly designed site. The redesign makes it easier for individuals to find programs and resources specifically designed for parents, seniors, and law enforcement. Also, be sure to visit our crime prevention blog on the website.*

## Interview with Carmen Caldwell (continued)

### How do you feel you help to create a crime-free community?

There will never be a completely crime-free community but by implementing programs that are researched and factual, reaching the public with programs that will help deter crime, it will help in the reduction and prevention of crime in a community.

The campaign's goal is to teach consumers how to identify and protect themselves against threats like computer viruses, worms, spam, spyware, phishing, identity theft, and online predators.

The website features tip sheets and information for young people to learn about online security from an early age. McGruff challenges computer users to install programs such as antivirus and firewall software to protect their systems.

## Web Numbers

*In 2006, McGruff.org had more than 600,000 visitors viewing almost four million pages.*

*NCPC.org had more than 600,000 visitors viewing more than five million pages.*



# 2006 FINANCIAL STATEMENTS

## INDEPENDENT AUDITORS' REPORT

Board of Directors  
National Crime Prevention Council  
Washington, DC

We have audited the accompanying statement of financial position of the National Crime Prevention Council (The Council) as of September 30, 2006, and the related statements of activities and cash flows for the year then ended. These financial statements are the responsibility of The Council's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the National Crime Prevention Council as of September 30, 2006, and the results of its operations and its cash flows for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 6, 2006, on our consideration of The Council's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

Our audit was performed for the purpose of forming an opinion on the basis financial statements of The Council. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

Alexandria, VA  
December 6, 2006

HALT, BUZAS & POWELL, LTD

## STATEMENT OF FINANCIAL POSITION

For the year ended September 30, 2006

	<u>2006</u>
<b>ASSETS</b>	
<b>Current assets</b>	
Cash and cash equivalents	\$396,687
Grants and other receivables	915,625
Investments	411,818
Other assets	<u>41,432</u>
<b>Total current assets</b>	<b>1,765,562</b>
Property and equipment, net of accumulated depreciation	<u>54,158</u>
<b>Total assets</b>	<b><u><u>\$1,819,720</u></u></b>
 <b>LIABILITIES AND NET ASSETS</b>	
<b>Current liabilities</b>	
Accounts payable	\$253,223
Accrued payroll and other expenses	72,856
Deferred grant and other revenue	<u>153,482</u>
Deposit	<u>7,759</u>
<b>Total current liabilities</b>	<b>487,320</b>
 <b>Net assets</b>	
Unrestricted	1,072,400
Temporarily restricted	10,000
Permanently restricted	<u>250,000</u>
<b>Total net assets</b>	<b><u>1,332,400</u></b>
<b>Total liabilities and net assets</b>	<b><u><u>\$1,819,720</u></u></b>

## STATEMENT OF ACTIVITIES

For the year ended September 30, 2006

	Unrestricted	Temporarily Restricted	Permanently Restricted	2006 Total
<b>REVENUES</b>				
Federal cooperative agreements	\$7,717,673	\$ —	\$ —	\$7,717,673
Project support	108,510	—	—	108,510
Contributions	946,479	—	—	946,479
Annual and youth conferences	97,393	10,000	—	107,393
Consultation	34,910	—	—	34,910
Licensing and educational products income	372,996	—	—	372,996
Publication sales	99,808	—	—	99,808
Investment income	38,578	—	—	38,578
Dues	14,300	—	—	14,300
In-kind contributions	87,900	—	—	87,900
Net assets released from restrictions: Satisfaction of grant restrictions	136,196	(136,196)	—	—
<b>Total revenues and support</b>	<b>9,654,743</b>	<b>(126,196)</b>	<b>—</b>	<b>9,528,547</b>
<b>EXPENSES</b>				
<b>Program expenses</b>				
Federal programs	7,717,673	—	—	7,717,673
Non-governmental projects	108,538	—	—	108,538
General program	785,511	—	—	785,511
<b>Total program expenses</b>	<b>8,611,722</b>	<b>—</b>	<b>—</b>	<b>8,611,722</b>
<b>Support services</b>				
Fundraising	604,544	—	—	604,544
Licensing	109,087	—	—	109,087
Public relations	81,206	—	—	81,206
<b>Total support services</b>	<b>794,837</b>	<b>—</b>	<b>—</b>	<b>794,837</b>
<b>Total expenses</b>	<b>9,406,559</b>	<b>—</b>	<b>—</b>	<b>9,406,559</b>
Net increase in net assets	248,184	(126,196)	—	121,988
Net assets, beginning of year	824,216	136,196	250,000	1,210,412
<b>Net assets, end of year</b>	<b>\$1,072,400</b>	<b>\$10,000</b>	<b>\$250,000</b>	<b>\$1,332,400</b>

## STATEMENT OF FINANCIAL POSITION

For the year ended September 30, 2006

	<u>2006</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Net increase in net assets	<u>\$121,988</u>
Adjustments to reconcile net increase in net assets to net cash used in operating activities	
Depreciation	18,789
Donated stock	(2,011)
Realized (gain)/loss on sale of investments	(36)
Unrealized gain on investments	(20,586)
Decrease in assets	
Grants and other receivables	(297,031)
Increase (decrease) in liabilities	
Accounts payable	37,187
Accrued payroll and other expenses	(9,476)
Deposit	—
Deferred grant and other revenue	<u>(1,756)</u>
Total adjustments	<u>(274,920)</u>
Net cash used in operating activities	<u>(152,932)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	
Purchases of investments	(7,285)
Proceeds from sales of investments	<u>9,231</u>
Net cash provided by (used in) investing activities	<u>1,946</u>
Net decrease in cash	(150,986)
Cash, beginning of year	<u>547,673</u>
<b>Cash, end of year</b>	<b><u>\$396,687</u></b>

## NOTES TO FINANCIAL STATEMENTS

September 30, 2006

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### 1. ORGANIZATION

National Crime Prevention Council (the Council) began its operations October 1, 1982. The primary purpose of the Council is to help people to keep themselves, their families, and their communities safe from crime. This is accomplished by identifying, developing, and teaching methods of crime prevention, providing tools to implement crime prevention programs at state and local levels, sustaining a network of people actively engaged in crime prevention, providing facts and action strategies through a national media public education campaign, the publication of a wide range of materials and the administration of demonstration programs, which serve us as a laboratory for learning. The majority of the funding for the Council comes from cooperative grants with the U.S. Department of Justice.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Basis of Accounting

The Council prepares its financial statements on the accrual basis of accounting in accordance with generally accepted accounting principles. Consequently, revenue is recognized when earned and expenses are recognized when the obligation is incurred.

#### Basis of Presentation

Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Council and changes therein are classified and reported as follows.

##### *Unrestricted net assets*

Net assets that are not subject to donor-imposed stipulations.

##### *Temporarily restricted net assets*

Net assets subject to donor-imposed stipulations that may or will be met, either by actions of the Council and/or the passage of time. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restriction.

##### *Permanently restricted net assets*

Net assets subject to donor-imposed stipulations that they be maintained permanently by the Council. Generally, the donors of these assets permit the Council to use all or part of the income earned on any related investments for general or specific purposes.

#### Cash and Cash Equivalents

All highly liquid investments purchased with a maturity of less than three months are considered cash equivalents.

#### Property and Equipment

Furniture and equipment having a cost of \$1,000 or more and a useful life of more than one year is capitalized and stated at cost in the financial statements unless the furniture and equipment is purchased with government funds, in which case the cost of \$5,000 or more is charged directly to the appropriate agreement in the year of purchase. Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets ranging from three to ten years.

#### Income Taxes

The Council is exempt from federal and local income taxes under section 501(c)(3) of the Internal Revenue Code on any net income derived

from activities related to its exempt purpose. The Council is taxed on net income from unrelated business activities. There was no net income derived from unrelated business during the years ended September 30, 2006.

### Grants

Grants are recorded as unrestricted or temporarily restricted support depending on the existence and/or nature of any donor restrictions. Support that is restricted by the donor is reported as an increase in temporarily restricted net assets and then reclassified to unrestricted net assets when the restriction is satisfied. Grants received under cost reimbursement arrangements are recorded as unrestricted revenue.

### Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis on the Statement of Activities. Accordingly, certain costs have been allocated among programs and supporting services benefited.

### Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses and their functional allocation during the reporting period. Actual results could differ from those estimates.

### Donated Services

The National Citizens' Crime Prevention Campaign is one of the most successful public service efforts in the industry. In 2006, the Campaign received more than \$94.5 million in donated media support. The Campaign continues to receive above average donated support compared to the national average of PSA campaigns that generate \$30 million

a year in donated advertising. Additionally, in the period from 1998–2006 the Campaign experienced good stewardship and partnership with the U.S. Department of Justice, the Advertising Council, and the Crime Prevention Coalition of America that elevated the Campaign to one of the most sustained and successful in public service advertising effort in the industry. These donations are not reflected in the accompanying financial statements, but indicate the tremendous financial benefits obtained from the partnership.

### Publication Revenue and Costs

Publication revenue is allocated to federal and private sources based on the relative value of items sold during the year between those funded by federal and private sources. Inventory of non-government funded publications has been determined to be immaterial by management and therefore, inventory has not been recorded in the accompanying balance sheet.

## 3. FURNITURE AND EQUIPMENT

The following is a summary of property and equipment held as of September 30, 2006.

	2006
Depreciable assets	
Leasehold improvements	\$143,286
Office equipment and furniture	52,857
Total cost	196,143
Accumulated depreciation	(141,985)
Property and equipment, net	\$54,158

Depreciation and amortization expense of property and equipment for the year ended September 30, 2006, was \$18,789.

#### 4. LICENSING AND EDUCATIONAL PRODUCTS INCOME

The Council derives royalty income from the license of the McGruff character and slogan from companies that produce and market McGruff crime prevention and drug abuse educational products. The production and sale of McGruff educational products accomplishes two major goals of the McGruff campaign: the expansion of McGruff's crime prevention message to the largest possible number of people and the generation of revenues to pay for the public service advertising campaign. Most licensees pay royalties to the Council equal to 6 percent to 10 percent of adjusted gross sales.

The Council also produces and distributes educational products directly through its Specialty Products Division (SPD). All of these products feature the character McGruff, and the slogan "Take A Bite Out Of Crime" or additional educational messages.

#### 5. PENSION PLANS

The Council maintains a 401(k) savings retirement and profit sharing plan covering all employees, except temporary employees, interns, and fellows, who have completed three months of service. There are no minimum age requirements for eligibility to

participate in the plan. Employees can elect to defer from 1 percent to 15 percent of their compensation in accordance with Internal Revenue Service deferral limits. The Council makes a matching contribution of 100 percent of an employee's deferrals, with a maximum matching contribution of 6 percent of an employee's compensation. Each year, the Council will determine the amount, if any, it will contribute as a profit sharing contribution. In 2006, the Council adopted a Safe Harbor provision that allows the employee to be immediately vested in the first 4 percent of the match. The additional 2 percent match is vested after three years of employment.

Employer matching contributions for the year ended September 30, 2006, were \$205,732.

The Council has established a 457(b) retirement plan covering the Chief Executive Officer. The employee can elect to defer up to 15 percent of compensation, up to a maximum of \$15,000, in accordance with Internal Revenue Service deferral limits. The Council contributes a minimum of 4 percent to the 457(b) plan, with a maximum matching of 12 percent of the employee's compensation in total to the two plans. The CEO is entitled to be vested into the plan as of the first day of employment.

Employer contributions to the 457(b) plan for the year ended September 30, 2006, were \$9,405.

#### 6. INVESTMENTS

At September 30, 2006, investments are carried at their fair market value and are composed of the following.

	2006 Cost	2006 Market
Certificate of deposits	100,000	99,583
Mutual funds	280,670	312,235
	<b>\$380,670</b>	<b>\$411,818</b>

The following schedule summarizes the investment return and its classification in the Statement of Activities as of September 30, 2006.

	Unrestricted	2006 Permanently Restricted	Total
Interest and dividend income	\$7,285	\$ —	\$7,285
Net unrealized gains allocated under the unit value system	20,586	—	20,586
Net realized gains	36	—	36
<b>Total investment return</b>	<b>\$27,907</b>	<b>\$ —</b>	<b>\$27,907</b>

#### 7. LICENSING FUND

The Board has segregated the financial results from the Licensing programs into a separate fund within the unrestricted net assets. The activity in the fund was as follows for the year ended September 30, 2006:

	2006
Balance, beginning of year (deficit)	\$(229,344)
Total revenue	397,996
Less: Transfer for federal match	—
Expenses	(109,087)
Balance, end of year	<u>\$59,565</u>

#### 8. RELATED PARTY TRANSACTIONS

During the year ended September 30, 2006, the Council received pledges of \$53,834 from members of the board. As of September 30, 2006, the amount receivable was \$52,984.

#### 9. COMMITMENTS AND CONTINGENCIES

##### Operating Leases

The Council entered into a lease for its existing office space on March 1, 2000. The lease term is 10 years and expires on the last day of February 2010. Future minimum lease payments under this lease are as follows:

2007	\$765,104
2008	795,708
2009	827,536
2010	<u>350,423</u>
<b>Total</b>	<b><u>\$2,738,771</u></b>

Rent expense for the year ended September 30, 2006, was \$745,911.

## Operating Leases and Maintenance Agreements

The Council has entered into various lease commitment for office equipment. The Council is obligated for terms ranging from 42 to 48 months. Future minimum lease payments under these leases are as follows:

---

2007	\$26,376
2008	26,376
2009	26,376
2010	<u>13,188</u>
<b>Total</b>	<b><u>\$92,316</u></b>

---

Rental expense for office equipment for September 30, 2006, was \$26,376.

## SPONSORSHIP CONTRACTS

The Council entered into a sponsorship contract with a construction and manufacturing company (the Company). Under the terms of the agreement, the Council grants permission for use of its trademark logos, artwork, and promotional materials. In exchange, the Company agrees to make five annual payments of \$100,000 commencing May 2007, when the agreement becomes effective. The agreement may be terminated for cause by either party upon 30 days written notice of the other party's default in the performance of any provision of the agreement.

## LICENSEES

NCPC's family of licensees manufactures, promotes, and sells more than 800 different McGruff and Scruff educational licensed products that help NCPC achieve its mission by reinforcing important crime prevention messages. These products increase the effectiveness of crime prevention activities by giving participants tangible and long-lasting reminders of McGruff and Scruff's important messages. A portion of the proceeds from each sale helps to fund NCPC's ongoing work in crime prevention.

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U.S. Department of Homeland Security  
U.S. Department of the Air Force  
U.S. Department of the Army  
U.S. Department of the Navy  
U.S. Department of Veterans' Affairs Police, Ft. Meade, SD  
U.S. Drug Enforcement Administration  
U.S. Forest Service  
U.S. Marine Corps  
U.S. Postal Inspection Service  
U.S. Postal Service  
U.S. Social Security Administration  
YMCA National Safe Place

## STATE MEMBER ORGANIZATIONS

*AARP Montana	Kentucky Office of the Attorney General	*Office of the City Prosecutor, Pearl, MS
Alabama Crime Prevention Clearinghouse	*Las Vegas Metropolitan Police Department (NV)	Ohio Crime Prevention Association
Alabama Department of Economic and Community Affairs	Louisiana Attorney General's Office	Ohio Office of Criminal Justice Services
Alaska State Troopers	Louisiana Commission on Law Enforcement	Ohio Peace Officer Training Commission
Arizona Automobile Theft Authority	Maine Department of Public Safety	Oklahoma District Attorneys Council
Arizona Crime Prevention Association	Maryland Community Crime Prevention Institute	Crime Prevention Association of Oregon
Arizona Criminal Justice Commission	Maryland Governor's Office of Crime Control and Prevention	Oregon Commission on Children and Families
Arizona Department of Insurance Fraud Unit	Massachusetts Executive Office of Public Safety	Oregon Department of State Police
Arkansas Department of Finance and Administration	Crime Prevention Association of Michigan	Pennsylvania Commission on Crime and Delinquency
California Attorney General's Office	Michigan Department of Community Health	Pennsylvania Crime Prevention Officers Association
California Crime Prevention Officers' Association	Minnesota Crime Prevention Association	*Rhode Island Justice Commission
California Department of Alcohol and Drug Programs	Minnesota Department of Public Safety	South Carolina State Association of Crime Prevention Officers
California Governor's Office of Emergency Services	Mississippi Department of Public Safety	South Carolina Department of Public Safety
Colorado Crime Prevention Association	Missouri Crime Prevention Association	South Dakota Office of the Governor
Colorado Department of Public Safety	Montana Board of Crime Control	Tennessee Department of Finance and Administration, Office of Criminal Justice Programs
Connecticut Governor's Prevention Partnership	Nebraska Commission on Law Enforcement and Criminal Justice	Texas Office of the Governor
Connecticut State Justice Planning Unit	Nevada Department of Public Safety	Tri-State Regional Community Policing Institute (OH)
Connecticut State Police	New Hampshire Office of the Attorney General	Utah Commission on Criminal and Juvenile Justice
Delaware Criminal Justice Council	New Jersey Office of the Attorney General	Utah Council for Crime Prevention
District of Columbia Office of Deputy Mayor for Public Safety and Justice	New Jersey Division of Criminal Justice	Vermont Department of Public Safety
Florida Bureau of Criminal Justice Programs	New Mexico Crime Prevention Association	Virginia Crime Prevention Association
Florida Crime Prevention Association	New Mexico Department of Public Safety	Virginia Department of Criminal Justice Services
Florida Department of Law Enforcement	New York Center for School Safety	Washington State Attorney General's Office
*Georgia Crime Prevention Association	*New York State Crime Prevention Coalition	Washington State Crime Prevention Association
Georgia Criminal Justice Coordinating Council	New York State Department of Law, Office of the Attorney General	Washington State Department of Community, Trade and Economic Development
Hawaii Office of the Attorney General	New York Division of Criminal Justice Services	West Virginia Division of Criminal Justice Services
Idaho Crime Prevention Association	New York State Police	West Virginia Insurance Commission
Idaho State Police	North Carolina Crime Prevention Association	Wisconsin Crime Prevention Practitioners Association, Inc.
*Illinois Crime Prevention Association	North Carolina Governor's Crime Commission	Wisconsin Office of Justice Assistance
Illinois Criminal Justice Information Authority	North Dakota Bureau of Criminal Investigation	Wyoming Office of the Attorney General
Indiana Criminal Justice Institute	North Dakota Office of the Attorney General	
Iowa Office of Drug Control Policy		
Kansas Department of Transportation, Bureau of Traffic Safety		
Kansas Insurance Department		
Kansas Criminal Justice Coordinating Council		
Kentucky Crime Prevention Coalition		
Kentucky Justice Cabinet		

\*Denotes Peer-to-Peer Technical Assistance Site

## AFFILIATE MEMBER ORGANIZATIONS

- 13th Judicial Circuit Family Violence Prevention Council (IL)  
 Ada County Sheriff's Office (ID)  
 Albuquerque Public Schools Police Department (NM)  
 Aliso Viejo Police Services (CA)  
 Amesbury Police Department (MA)  
 Apache County Juvenile Probation (AZ)  
 Aventura Police Department (FL)  
 City of Atlanta Mayor's Office of Weed and Seed (GA)  
 Baltimore's Safe and Sound Campaign (MD)  
 City of Bethlehem Police Department (PA)  
 Boise Police Department (ID)  
 Brevard County Sheriff's Office (FL)  
 Bridge Builders for Kids (MN)  
 Boston Police–Neighborhood Crime Watch (MA)  
 Boston University Police Department (MA)  
 Bowie Police Department (MD)  
 Boys & Girls Clubs of Greater Nashua (NH)  
 Boys & Girls Clubs of Huntsville, Triana Unit (AL)  
 Boys & Girls Clubs of Palm Beach County (FL)  
 Boys & Girls Clubs of Sarasota County, Inc. (FL)  
 Boys & Girls Clubs of Scottsdale (AZ)  
 Branford Police Department (CT)  
 Brookside Community, Inc. (DE)  
 Canton University (State University of New York) Police Department (NY)  
 Catholic Social Services of Northern Kentucky (KY)  
 Centerville Police Department (OH)  
 Central Baptist Hospital (KY)  
 Cheektowaga Police Department (NY)  
 Child Quest International (CA)  
 Children's Hospital of Wisconsin  
 Citizens' Crime Watch of Miami-Dade County (FL)  
 Clearwater Police Volunteers (FL)  
 Cole and Associates (KY)  
 Community Advocates for Family and Youth (MD)  
 Community Associations of The Woodlands (TX)  
 Community Corrections Improvement Association (IA)  
 Coral Gables Citizens' Crime Watch (FL)  
 Corpus Christi Operation Weed and Seed (TX)  
 Cranberry Township Police Crime Prevention Unit (PA)  
 Crime Prevention Foundation of Brown County (WI)  
 Crime Prevention Officers' Association of Monterey County (CA)  
 Crime Watch of Boca Raton (FL)  
 Crime Watch of Stratford, Inc. (CT)  
 De Pere Police Department (WI)  
 Deer Park Police Department (OH)  
 Delaware River Port Authority Police (NJ)  
 Design-A-Life, Inc.  
 Detroit Community Justice Partnership (MI)  
 Detroit S.N.A.P., Inc. (MI)  
 East Dallas Weed and Seed (TX)  
 El Paso County Sheriff's Office (TX)  
 El Paso Police Department (TX)  
 Eugene Police Department (OR)  
 Fax Net 1 (AZ)  
 Findlay Township Police Department (PA)  
 Fort Pierce Utilities Authority (FL)  
 Fox Valley Technical College (WI)  
 Franklin Park Police Department (IL)  
 Fraternal Order of Police Associates Lodge #5 (AZ)  
 Fraternal Order of Police, Forest Rose Lodge #50 (OH)  
 Frostburg State University Police Department (MD)  
 Gig Harbor Police Department (WA)  
 Girls Empowerment Program (TX)  
 Girls for Gender Equity, Inc. (NY)  
 Glendale Police Department (OH)  
 Global Empowerment Group (GA)  
 Greensboro Police Department (NC)  
 Greenwood Chamber of Commerce–Neighborhood Development Office (SC)  
 Gulfport Police Department (FL)  
 Hamilton County Sheriff's Office (OH)  
 Harford County Sheriff's Office (MD)  
 Harrisonburg Police Department (VA)  
 Healing Place, Inc. (NC)  
 City of Highland Park Weed and Seed (MI)  
 City of Hokes Bluff (AL)  
 City of Holland (MI)  
 Howard County Police Department (MD)  
 Human Environment Linking People, Inc. (FL)  
 Inter-Pol Special Police, Inc. (DE)  
 International Institute for Alcohol Awareness (MD)  
 Irving Police Department (TX)  
 Jefferson County Sheriff's Office (CO)  
 Josephine County Sheriff's Department (OR)  
 Kankakee City Police (IL)  
 Kansas Department of Transportation, Bureau of Traffic Safety  
 City of Lakeland (FL)  
 Lakeview High School (MI)  
 Las Vegas Police Department (NM)  
 Lehigh University Police Department (PA)  
 Lehigh Valley Hospital (PA)  
 Link Crew Peer Mentoring (MT)  
 Madras High School (OR)  
 Manchester Township Police Department (NJ)  
 Mankato Department of Public Safety (MN)  
 Marshall County District Attorney's Office (AL)  
 Martinsville Police Department (VA)  
 Matthews Police Department (NC)  
 McChord Air Force Base (WA)  
 City of Memphis (TN)  
 McGruff Safe Kids Total Identification (AR)  
 Merrillville Police Department (IN)  
 Miami Township Police Department (OH)  
 Miami Valley Crime Prevention Association (OH)  
 Milford Police Department (OH)  
 Mineola Auxiliary Police Department (NY)  
 Minority Golf Association of America, Inc. (NY)  
 Mississippi State University Police Department (MS)  
 Modesto Police Department (CA)  
 City of Monroe Police Department (GA)  
 Monroe Township Police Department (NJ)  
 Montgomery County Housing Authority (PA)  
 Neighborhood Alliance, Inc. (OK)  
 New Beginnings (MN)  
 Newport News Police Department (VA)  
 North Bay Village Police Department (FL)  
 North Central District Health Department (NE)  
 North Miami Beach SHMIRA Patrol (FL)  
 Northwest Arkansas Crisis Intervention Center (AR)  
 Northwest Block Watch Coalition, Inc. (AZ)  
 Oakland Unified School District Office of Alternative Education (CA)  
 Office of District Attorney Jonathan Blodgett (MA)  
 City of Omaha, Office of Grants (NE)  
 Omaha Police Department (NE)

Organized Neighbors Yielding Change ONYX, Inc. (OH)  
 Original Aurora Renewal (CO)  
 Paso Robles Police Department, San Luis Obispo County (CA)  
 Pearl Police Department (MS)  
 Pembroke Neighborhood Watch (KY)  
 People Against Domestic Violence and Sexual Abuse (WI)  
 Phillip Martin Taylor School of Discipline (SC)  
 Pima County Sheriff's Auxiliary Volunteers (AZ)  
 Pine Bluff Weed and Seed (AR)  
 Pleasantville Police Department (NJ)  
 Pocatello Neighborhood Watch (ID)  
 Poughkeepsie Police Department (NY)  
 Port Wentworth Downtown Development Authority (GA)  
 Prevention Institute (CA)  
 Putnam County Sheriff's Office (FL)  
 Racine Neighborhood Watch, Inc. (WI)  
 Raleigh Police Department (NC)  
 City of Ramsey Police Department (MN)  
 Rape Response (AL)  
 Response Center (IL)  
 Richland County Sheriff's Office (OH)  
 Ridgeland Police Department (MI)  
 Roca, Inc. (MA)  
 Sacramento Sheriff's Office (CA)  
 SafePlace (TX)  
 Safety Education Unit, Knoxville Police Department (TN)  
 Salisbury Police Department (NC)  
 San Antonio Fighting Back of United Way (TX)  
 San Francisco SAFE, Inc. (CA)  
 San Mateo County Sheriff (CA)  
 San Ramon Police Department (CA)  
 Sanders County Coalition for Families (MT)  
 Sandpoint High School Gay/Straight Alliance (ID)  
 Sangamon County Sheriff's Office (IL)  
 Santa Cruz Police Department (CA)  
 Sarasota Police Department (FL)  
 Sault Ste. Marie Tribe of Chippewa Indians (MI)  
 City of Savannah (GA)  
 Scappoose Police Department (OR)  
 Seaside Police Department (CA)  
 Sexual Assault Program of the Cumberland County Guidance (NJ)  
 Shepherdsville Police Department (KY)  
 Sheriffs' Association of Texas (TX)  
 Snohomish County Health and Safety Network (WA)  
 Somali Children's Association of Minnesota (MN)  
 South Daytona Citizens Alert Council (FL)  
 South George Street Community Partnership (PA)  
 Springfield Police Department (MO)  
 St. Joseph Police Department (MO)  
 STOP Abuse (PA)  
 Swisher & Hall AIA  
 Tahoe Youth and Family Services (CA)  
 Tallahassee Police Department (FL)  
 Tinley Park Police Department (IL)  
 Travis County Health and Human Services (TX)  
 Tulsa Police Department and Police Training Center (OK)  
 Tundra Women's Coalition (AK)  
 United States Attorney's Office, Middle District of Florida (FL)  
 United States Attorney's Office, Southern District of Texas (TX)  
 University of Baltimore Police Department (MD)  
 University of North Carolina Chapel Hill, Department of Public Safety (NC)  
 Up and Coming Scholars (TX)  
 Waxahachie Police Department (TX)  
 Wesley Shelter, Inc. (NC)  
 West Valley City (UT)  
 Wired Blocks Network, Inc. (PA)  
 York-Poquoson Sheriff's Office (VA)  
 Yuba County Victim-Witness Program (CA)

## YOUTH AS RESOURCES (YAR) NETWORK MEMBERS

Adrian Training School YAR Program, Juvenile Justice (MI)  
 Albany YAR (NY)  
 CAUSE-YAR (DeLand, FL)  
 Chenango County YAR (NY)  
 Juvenile Diversion Services Youth as Resources (Lincoln, NE)  
 Montgomery County Youth as Resources (IN)  
 Pine River/Backus YAR (MN)  
 Racine County Youth as Resources (WI)  
 St. Vrain Valley YAR (CO)  
 The Guidance Center, Juvenile Justice Program/YAR Program (Southgate, MI)  
 YAR at C.H.A.N.C.E.S. for Indiana Youth (Terre Haute, IN)  
 YAR at Marshall Senior High School/YMCA (MN)  
 YAR at Regional Prevention Center of Northeast Kansas (KS)  
 YAR at Rochester-Monroe County Youth Service Bureau (NY)  
 YAR at the Chicago Area Project (IL)  
 YAR at the Crisis Center, Inc. (Lake County, IN)  
 YAR at the Foundation for Youth (Columbus, IN)  
 YAR at the United Way of Kandiyohi County (MN)  
 YAR of Allen County (IN)  
 YAR of Cambridge-Isanti (MN)  
 YAR of Crow Wing County, Brainerd (MN)  
 YAR of Douglas County (MN)  
 YAR of Greene County (IN)  
 YAR of Jefferson County (IN)  
 YAR of Kenosha County (WI)  
 YAR of Oklahoma County/Youth Cornerstone (OK)  
 YAR of Onamia/Isle (MN)  
 YAR of Pinellas County (FL)  
 YAR of Springfield & Clark County (OH)  
 YAR of Staples/Motley (MN)  
 YAR of Summit County (OH)  
 YAR of Wadena County (MN)  
 YAR Promote the Peace, RYASAP (Bridgeport, CT)  
 Youth as Resources of Door County (WI)  
 Youth as Resources of Hocking County (OH)  
 Youth as Resources of Wayne County (IN)  
 Youth as Resources of Wells County (IN)  
 Youth as Resources of Wood County (WV)  
 Youth as Resources, Inc., Baltimore (MD)  
 Youth as Resources, Pequot Lakes Community Education (MN)  
 Youth as Resources, St. Cloud (MN)  
 Youth as Resources/Support through Intervention, Sidney (NE)  
 Youth as Resources of Southwestern Indiana, Inc. (IN)





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*After October 1, 2007*

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